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## MANAGEMENT DISCUSSIONS AND ANALYSIS

FOR THE THREE AND SIX MONTHS ENDED JANUARY 31, 2020 AND 2019

(in Canadian dollars, except where noted)

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The following Management's Discussion and Analysis ("MD&A") for 1933 Industries Inc, together with its wholly owned subsidiaries ("1933" or "the Company") is prepared as of March 30, 2020, and relates to the financial condition and results of operations for the three and six months ended January 31, 2020 and 2019. Past performance may not be indicative of future performance. This MD&A should be read in conjunction with the unaudited condensed interim consolidated financial statements ("consolidated financial statements") and related notes for the three and six months ended January 31, 2020 and 2019, which have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS" or "GAAP").

The first, second, third and fourth quarters of the Company's fiscal years are referred to as "Q1", "Q2", "Q3" and "Q4", respectively. The years ended July 31, 2020 and 2019, are also referred to as "fiscal 2020" and "fiscal 2019", respectively. All amounts are presented in Canadian dollars, the Company's presentation currency, unless otherwise stated. References to "USD" are to United States dollars.

Statements are subject to the risks and uncertainties identified in the "Risks and Uncertainties", and "Cautionary Note Regarding Forward-Looking Statements" sections of this document. The Company has included the non-GAAP performance measures of EBITDA and Adjusted EBITDA per share within this document. For further information and detailed calculations of these measures, see the "Non-GAAP Measures" section of this document.

We are publicly traded on the Canadian Securities Exchange ("Exchange") under the symbol TGIF and quoted on the OTCQX under the symbol "TGIF". Continuous disclosure materials are available on our website at [www.1933industries.com](http://www.1933industries.com), and on SEDAR at [www.sedar.com](http://www.sedar.com).

### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

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This document contains certain "forward-looking statements" which may include, but are not limited to, statements with respect to the future financial or operating performance of the Company. Often, but not always, forward looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates", or "believes" or variation (including negative variations) of such words and phrases, or statements that certain actions, events, or results "may", "could", "would", "might", or "will" be taken, occur or to achieve. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company and/or its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Such factors include, among others, the Company's business model; U.S. regulatory landscape and enforcement related to cannabis, including political risks; risks related to capital raising due to heightened regulatory scrutiny; risks related to quantifying the Company's target market; risks related to access to banks and credit card payment processors; risks related to lack of U.S. federal trademark and patent protection; risks related to the enforceability of contracts; risks related to potential violation of laws by banks and other financial

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institutions; risks related to service providers withdrawing or suspending services under threat of prosecution; risks related to tax liabilities; and heightened scrutiny by Canadian regulatory authorities.

Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.

### **DESCRIPTION AND OUTLOOK OF THE UNITED STATES LEGAL CANNABIS INDUSTRY**

For a detailed description of the U.S. legal cannabis industry that the Company operates within, please refer to the Company's MD&A for the years ended July 31, 2019 and 2018.

### **DESCRIPTION OF THE BUSINESS**

1933 Industries Inc. is a vertically integrated, brand-focused cannabis company with operations in the United States and Canada. Operating through two subsidiary companies, the Company owns leading cannabis brands as well as licensed cannabis cultivation, extraction, processing and manufacturing assets.

The Company owns 91% of both Alternative Medicine Association ("AMA") and AMA Productions LLC, and 100% of Infused MFG. ("Infused").

#### **AMA – Cultivation and Extraction Segment**

AMA's business involves the growing of cannabis indoors through hydroponic processes for personal medicinal and recreational use. AMA began commercial production in April 2015 when it was the first Medical Marijuana Establishment or "MME" approved for cultivation in Southern Nevada. Its first crops were harvested, dried, packaged and sold in October 2015 and it has consistently produced cannabis on a commercial scale in Nevada since that time.

#### **Market Plans and Strategies**

The Company operates in two sought-after verticals: craft cannabis flower cultivation and extraction of cannabis concentrates and manufacturing of proprietary CBD branded goods.

The Company's business model is based on servicing the existing medicinal cannabis patient base in Nevada, approximately 3.0 million residents, and the recreational cannabis consumers, including those who visit Las Vegas each year (about 42.9 million visitors). The Company is an established wholesale supplier of unique branded flower and extraction products as well as several third-party brands to licensed dispensaries and cannabis stores. As this branded image and reputation is established, the Company may license or acquire other cannabis businesses in the United States ("U.S.") that have legalized medicinal cannabis and/or recreational cannabis specific brands with recurring sales to a loyal and growing clientele.

The Company believes that the constantly evolving regulatory environment for the production and distribution of recreational cannabis within the U.S., and the dispensing of both medicinal and recreational cannabis will be disruptive for both producers and consumers, transforming the current industry into one of commercial scale. The Company is focused on establishing a portfolio of high quality, premium cannabis brands that have wide appeal to a growing and varied consumer base. The Company markets its products via active media campaigns, educational programs and an e-Commerce platform.

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The Company has built its own distribution channels to dispensaries in Nevada and continues to build market share as it increases flower and concentrate production and adds new brands to its portfolio of products.

#### **CBD-Infused Products Segment**

The Company, through Infused, is focused on developing, designing and producing CBD-infused products and brands for retail sale and use in jurisdictions where permitted. As CBD-infused products for medicinal and/or recreational use are currently not legal in Canada, Infused is focused solely on the U.S., where permitted by law and regulation.

CBD, as utilized by Infused, is extracted from industrial hemp. Infused manufactures a number of CBD-only infused products, including tinctures, lotions, creams, and capsules.

Infused is also working toward producing bulk CBD isolates or powders. Infused manufactures and distributes its products under three brands: Canna Hemp™; Canna Hemp X™; and Canna Fused™.

Subject to the Company's quality control and unique formulations, it licenses its brand of CBD-infused products in California and Colorado, which are then produced locally by licensed operators. Additionally, other products are specifically infused with CBD for stronger health benefits without any psychoactive effects. These are marketed direct to consumers in legal channels online, and through health food stores, vape storefronts and retail dispensaries under the Company's brand name "Canna Hemp™", and Canna Hemp X™, a product line targeting the action sports vertical.

The third line of Company products includes products with both CBD and THC concentrates. These are blended in pre-determined ratios and are distributed under the Company brand name of "Canna Fused™". These blended products are considered controlled substances and are only distributed through legal retail dispensaries, which have specific contracts or licenses with the Company.

Like other licensed operators, the Company has developed a comprehensive media relations program to create visibility and awareness in the market for commercially grown cannabis. The Company believes that its success in this market has been achieved by offering a broad range of quality products at competitive prices and delivered through outstanding client service under a well identified brand. Each strain of marijuana is unique, and the Company believes that carrying a consistent base of high-quality strains and cannabis products, including CBD-infused products and hemp-based products, is essential to its long-term success. The Company currently has over 100 different cannabis products including flower, pre-rolls and many forms of extracts. Each of these is being formulated and branded for potential licensed sales in other U.S. states which allow marijuana sales.

#### **Strategy and Outlook**

On March 18, 2020, the Company announced that the State of Nevada required the closing of all nonessential businesses for the next 30 days as a result of the COVID-19 pandemic. The closing mandate does not affect cannabis operators or licensed dispensaries. As such, the Company is continuing its regular operations, with cultivation and manufacturing facilities in Nevada remaining open. The Company will continue to monitor developments related to COVID-19 and assess operations as the situation evolves.

While the vape crisis had a negative effect on revenues during the first two quarters of fiscal 2020, vape, distillate and cannabis sales have seen a slight rebound subsequent to the end of Q2 2020. Sales of CBD products have slowed due to the lingering effects of the vape crisis, increased competition and the lack of a clear regulatory environment for CBD. The Company's focus has been to bring its assets into

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continuous production in order to lower costs and improve margins. The Company has made significant progress in achieving these goals and is now witnessing the results of these efforts in the first two months of Q3 2020. The outlook for the remainder of fiscal 2020 is for limited revenue growth as the Company adapts to current market conditions. The Company has initiated additional measures to weather the economic environment precipitated by COVID-19 and the corresponding measures implemented by governments around the world, as it has reduced its workforce by 24%, decreased expenses related to operating as a public company by 68% and decreased other non-operating expenses by 24%.

The Company's main priority in the near term is to continue to reduce non-revenue generating costs and manage and conserve our cash position, while simultaneously increasing its sales growth across all product segments, strengthen its brands and distribution across the country, and implementing a direct to consumer strategy. These efforts include the delay of both expansion projects. The hemp lab requires significant capital expenditures to complete and given the uncertain situation surrounding the COVID-19 pandemic, with business and government permitting offices closed, and delays in equipment deliveries, further work on the hemp lab is now postponed. Although the THC extraction lab has been granted its construction permits, construction will not commence at this time. Instead, the Company will maximize production of THC concentrates in the existing facility and is confident that it can increase production significantly without the planned construction improvements. The Board and Management of the Company believe that these temporary measures are necessary in the current environment. While there is a tightening of access to capital for cannabis operators, by implementing sound, disciplined and prudent financial measures, Management is confident that the current cash position will sustain the Company until market conditions improve, affording us the longevity that is necessary to sustain future growth. Our projections for a significant increase in revenue growth and profitability remain unchanged for fiscal 2021.

#### **Q2 2020 COMPARED TO Q2 2019 CONSOLIDATED OPERATING FINANCIAL HIGHLIGHTS**

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- Total revenues were \$3.1 million for Q2 2020 and \$3.7 million for Q2 2019.
- Expenses were \$5.6 million for Q2 2020 and \$4.1 million for Q2 2019.
- Gross margin was \$(0.8) million or (25%) for Q2 2020 and \$2.0 million or 56% for Q2 2019.
- Net loss was \$6.4 million or \$0.02 per share for Q2 2020 and \$2.9 million or \$0.01 per share for Q2 2019.
- Adjusted EBITDA loss was \$4.8 million for Q2 2020 and \$3.4 million for Q2 2019.

#### **JANUARY 31, 2020 COMPARED TO JULY 31, 2019 CONSOLIDATED BALANCE SHEET HIGHLIGHTS**

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- Cash was \$9.1 million, compared to \$17.6 million at July 31, 2019, a decrease of 48%.
- Total assets were \$55.3 million, compared to \$61.7 million at July 31, 2019.
- Working capital was \$14.3 million, compared to \$22.5 million at July 31, 2019, a decrease of 37%.

#### **Q2 2020 KEY DEVELOPMENTS**

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- On November 4, 2019, the Company launched its newest product, the Birdhouse CBD Balm by Canna Hemp X™. The CBD Balm was developed in collaboration with Birdhouse Skateboards™, targeting the action sports market.
- On December 10, 2019, the Company announced the execution of a two-year licensing agreement between AMA and The Pantry Company Inc. ("Pantry").

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- On December 12, 2019, the Company announced a second licensing agreement with OG DNA Genetics ("DNA"). The agreement grants 1933 license to the DNA brand for the production and sale of hemp-derived CBD products.
- On January 7, 2020, the Company announced that it had readied its California operations to begin manufacturing its line of proprietary CBD wellness products with full-spectrum CBD for the ever-growing California dispensary market, as well as debuting its AMA-branded THC products for the first time in that state. Following the execution of a management agreement with California-based, licensed cultivator Green Spectrum (refer to August 15, 2019 update), the Company has established both cultivation and extraction capabilities for its AMA-branded products outside of Nevada, as well as for luxury brand Blonde™ Cannabis, a licensed partner. Local manufacturing of the Canna Hemp(TM) line allows the Company to produce full-spectrum CBD infused products for direct distribution to local dispensaries and grants the Company greater flexibility to react to California's changing regulatory environment.
- On January 9, 2020, the Company announced a licensing agreement between AMA and Capna Intellectual, Inc., developer of The Bloom Brand ("Bloom™"). The one-year agreement was executed in December and received state approval in January, and awards AMA the exclusive license to manufacture a wide range of Bloom™ products for the Nevada market.
- On January 24, 2020, the Company announced the appointment of senior executives in the beauty and CPG industries to its Board of Directors, Ms. Lisa Capparelli and Mr. Mark Baynes, and announced that Mr. Brayden Sutton and Mr. Cameron Watt resigned as directors. Mr. Terry Taouss was appointed Chairman of the Board.
- On January 27, 2020, the Company retained the services of PI Financial Corp. an Independent Trading Group for market making services.

### **DEVELOPMENTS SUBSEQUENT TO JANUARY 31, 2020**

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- On February 14, 2020, the Company announced that the first harvest of cannabis plants from its California operation was under way and that it had commenced distribution of California-compliant full spectrum Canna Hemp™ products to dispensaries in the state. First commercial harvest marks the California debut of AMA and Blonde™ Cannabis products. Over a period of approximately three weeks, harvested plants will enter a drying and curing process and laboratory testing with product expected to be available in early March.
- On February 26, 2020, the Company announced that Ms. Jeannette VanderMarel will be providing advisory services to the Company in the areas of business development and corporate governance.
- On March 18, 2020, the Company announced that the State of Nevada requires the closing of all nonessential businesses for the next 30 days due to the global outbreak of the COVID-19 virus. The closing mandate does not affect cannabis operators or licensed dispensaries. As such, the Company will continue regular operations, with cultivation and manufacturing facilities in Nevada remaining open. The second harvest in Nevada is still on schedule for the end of March. However, the Company will continue to monitor developments related to COVID-19 and assess operations as the situation evolves.
- On January 20, 2020, the Company issued 250,000 stock options with each stock option exercisable into once common share of the Company at an exercise price of \$0.35 per common share. The stock options expire on January 19, 2023 and vest annually commencing January 20, 2020 and ending on January 20, 2022.

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#### REVIEW OF QUARTERLY RESULTS

	Q2 2020	Q1 2020	Q4 2019	Q3 2019
Revenues	\$ 3,139,265	\$ 3,881,183	\$ 5,244,946	\$ 4,597,361
Net loss	\$ (6,421,360)	\$ (3,816,298)	\$ (5,688,422)	\$ (7,277,021)
Basic and diluted loss per share	\$ (0.02)	\$ (0.01)	\$ (0.02)	\$ (0.03)
Number of weighted average shares	285,478,539	284,779,959	278,109,966	245,861,993

	Q2 2019	Q1 2019	Q4 2018	Q3 2018
Revenues	\$ 3,682,561	4,534,906	3,828,993	\$ 3,294,504
Net loss	\$ (2,926,982)	(3,219,567)	(3,811,765)	\$ (567,448)
Basic and diluted loss per share	\$ (0.01)	(0.01)	(0.02)	\$ (0.00)
Number of weighted average shares	238,522,578	232,353,593	192,470,497	177,813,101

The Company is expected to remain subject to many of the risks common to early-stage enterprises for the foreseeable future, including challenges related to laws, regulations, licensing, integrating and retaining qualified employees; making effective use of limited resources; achieving market acceptance of existing and future solutions; competing against companies with greater financial and technical resources; acquiring and retaining customers; and developing new solutions.

#### SUMMARY OF RESULTS

##### *Review of Consolidated Financial Information for Q2 2020 compared to Q2 2019*

Results of Operations	Q2 2020	Q2 2019
Revenues	\$ 3,139,265	\$ 3,682,561
Gross margin	(775,917)	2,050,308
General and administration	(2,149,522)	(1,210,893)
Management and consulting fees	(409,839)	(343,957)
Wages and benefits	(1,070,705)	(1,290,540)
Professional fees	(422,482)	(323,092)
Share-based compensation	(230,042)	(234,076)
Other expenses	(1,362,853)	(1,414,776)
Loss from continuing operations	(6,421,360)	(2,767,026)
Loss from discontinued operations	-	(159,956)
Net loss	(6,421,360)	(2,926,982)
Foreign currency translation adjustment	389,532	(183,799)
Comprehensive loss	(6,031,828)	(3,110,781)
Basic and diluted loss per share	\$ (0.02)	\$ (0.01)

#### Revenues

The Company recorded revenues of \$3,139,265, compared to \$3,682,561 during Q2 2019. The decrease in revenues for the quarter as compared to Q2 2019 was primarily due to lower sales of cannabis products in Nevada during the holiday months, reduced overall sales for the Company's cultivation arm as it

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transitioned from its old facility to its new cultivation facility in Las Vegas and a slower than expected recovery of vape and distillate sales.

#### Gross margin

Gross margin was a negative \$775,917 (25%), compared to a positive gross margin of \$2,050,308 (56%) during Q2 2019. The negative gross margin for Q2 2020 is attributed to necessary biomass purchases from third-parties and the cost of maintaining shelf space and high overhead of the new 67,000 square foot cultivation facility during the transition, ramp up and grow period. Moving forward, the Company anticipates a reduction in expenses for its cultivation operations, primarily from reduced third party biomass purchases and a 42% reduction in cultivation personnel as of the end of March 2020, as it moves to continuous harvests which will allow the Company to produce sufficient amounts of biomass as input for its products.

#### General and administration expenses

General and administration expenses were \$2,149,522, compared to \$1,210,893 during Q2 2019, an increase of 78%. The change over the prior year is primarily driven by increased investor relations, public entity expenses and insurance costs, along with smaller increases in advertising and convention expenses. Expenses related to investor relations, the public entity and insurance were up 51% over Q2 2019. The Company has instituted cost savings across the board and decreased expenses related to operating as a public company by 68% and decreased other non-operating expenses by 24%.

#### Management and consulting fees

Management and consulting fees were \$409,839, compared to \$343,957 during Q2 2019, As the Company continues to incur costs to support the growing infrastructure requirements.

#### Wages and benefits

Wages and benefits were \$1,070,705, compared to \$1,290,540 during Q2 2019. The decrease is primarily due to an overall reduction in employees during Q2 2020.

#### Professional fees

Professional fees were \$422,482, compared to \$323,092 during Q2 2019 primarily due to additional costs related to the fiscal 2019 audit which were recorded in Q2 2020.

#### Share-based compensation

Share-based payments, a non-cash expense, were \$230,042, compared to \$234,076 during Q2 2019.

#### Other expenses

Other expenses were \$1,362,853, compared to \$1,414,776 during Q2 2019. The components of other expense include interest expense, accretion expense, depreciation, foreign exchange gains and losses and income tax expense. This change over the prior year is primarily driven by lower convertible debentures outstanding since the prior year period due to a number of conversions, which generated a reduction in both accretion and interest expense. Offsetting this decrease was an increase in interest expense and depreciation resulting from the adoption of IFRS 16. Included in other expenses is total tax expense of \$nil, compared to tax recovery of \$1,328,654 during Q2 2019.

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#### Foreign currency translation adjustment

As part of the consolidation process, IFRS requires that foreign exchange gains and losses generated from the translation of subsidiaries with functional currencies different from the parent entity's must be recorded as other comprehensive income. As a result of the consolidation process for Q2 2020, the Company had an unrealized foreign exchange gain of \$389,532, compared to an unrealized foreign exchange loss of \$183,799 during Q2 2019, due to the unfavourable movement in the Canadian dollar against the U.S. dollar. This amount is recorded in other comprehensive income.

#### **Review of Consolidated Financial Information for YTD 2020 compared to YTD 2019**

<b>Results of Operations</b>	<b>YTD 2020</b>	<b>YTD 2019</b>
Revenues	\$ 7,020,448	\$ 8,217,467
Gross margin	1,309,187	3,727,832
General and administration	(4,486,741)	(2,595,949)
Management and consulting fees	(776,867)	(689,214)
Wages and benefits	(2,051,360)	(1,876,536)
Professional fees	(650,616)	(613,761)
Share-based compensation	(784,636)	(1,616,767)
Other expenses	(2,796,625)	(2,222,295)
Loss from continuing operations	(10,237,658)	(5,886,690)
Loss from discontinued operations	-	(259,859)
Net loss	(10,237,658)	(6,146,549)
Foreign currency translation adjustment	243,530	157,064
Comprehensive loss	(9,994,128)	(5,989,485)
Basic and diluted loss per share	\$ (0.04)	\$ (0.03)

#### Revenues

The Company recorded revenues of \$7,020,448, compared to \$8,217,467 during YTD 2019, a decrease of 15%. The primary driver for the decrease in revenues as compared to the prior year is lower sales of cannabis products in Nevada during the holiday months, reduced overall sales for the Company's cultivation arm as it transitioned from its old facility to its new cultivation facility in Las Vegas and a slower than expected recovery of vape and distillate sales.

#### Gross margin

Gross margin was \$1,309,187 (19%), compared to \$3,727,832 (45%) during YTD 2019, a decrease of 65%. The decrease in gross margin from the prior year is attributed to necessary biomass purchases from third-parties and the cost of maintaining shelf space and high overhead of the new 67,000 square foot cultivation facility during the transition, ramp up and grow period. Moving forward, the Company anticipates a reduction in expenses for its cultivation operations, primarily from reduced third party biomass purchases and a 42% reduction in cultivation personnel as of the end of March 2020, as it moves to continuous harvests which will allow it to produce sufficient amounts of biomass as input for its products.

#### General and administration expenses

General and administration expenses were \$4,486,741, compared to \$2,595,949 during YTD 2019, an increase of 73%. This change over the prior year is primarily driven by increased investor relations, public company expenses and insurance costs, along with smaller increases in advertising and convention expenses. Expenses related to investor relations, operating as a public company and insurance were up



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85% over YTD 2019. The Company has instituted cost savings across the board and decreased public company expenses by 68% and reduced other non-operating expenses by 24% during Q2 2020.

#### Management and consulting fees

Management and consulting fees were \$776,867, compared to \$689,214 during YTD 2019, an increase of 13%. The Company continues to incur costs to support the growing infrastructure requirements.

#### Wages and benefits

Wages and benefits were \$2,051,360, compared to \$1,876,536 during YTD 2019, an increase of 9%. The Company is experiencing significant growth in all entities comprising the 1933 group, along with significant hiring initiatives across corporate support functions and operations management prior to the opening of AMA's new cultivation facility.

#### Professional fees

Professional fees were \$650,616, compared to \$613,761 during YTD 2019, an increase of 6%.

#### Share-based compensation

Share-based payments, a non-cash expense, were \$784,636, compared to \$1,616,767 during YTD 2019, a decrease of 51% due to a reduction in the number of options granted.

#### Other expenses

Other expenses were \$2,796,625, compared to \$2,222,295 during YTD 2019, an increase of 26%. The components of other expense include interest expense, accretion expense, depreciation, foreign exchange gains and losses and income tax expense. This change over the prior year is primarily driven by an increase in interest expense and depreciation expense with the adoption of IFRS 16 which was partially offset by a decline in income tax recovery to \$nil YTD 2020, compared to tax recovery of \$1,328,654 during YTD 2019.

#### Foreign currency translation adjustment

As part of the consolidation process, IFRS requires that foreign exchange gains and losses generated from the translation of subsidiaries with functional currencies different from the parent entity's must be recorded as other comprehensive income. As a result of the consolidation process for YTD 2020, the Company had an unrealized foreign exchange gain of \$243,530, compared to \$157,064 during YTD 2019, due to the favourable movement in the Canadian dollar against the U.S. dollar. This amount is recorded in other comprehensive income.

## **LIQUIDITY, CASH FLOWS AND CAPITAL RESOURCES**

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### Liquidity

Liquidity risk is the potential difficulties that the Company will encounter in meeting obligations associated with its financial liabilities and other contractual obligations. The Company's strategy for managing liquidity is based on the Company achieving positive cash flows from operations to internally fund operating and capital requirements.

Factors that may affect the Company's liquidity are continuously monitored. These factors include production levels, operating costs, capital costs, income tax refunds, foreign currency fluctuations, seasonality, market immaturity and a highly fluid environment related to state and federal law passage and regulations.

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In the event that the Company is adversely affected by any of these factors and, as a result, the operating cash flows are not sufficient to meet the Company's working capital requirements there is no guarantee that the Company would be able to raise additional capital on acceptable terms to fund a potential cash shortfall. Consequently, the Company is subject to liquidity risk. The Company monitors its liquidity primarily by focusing on total liquid assets and working capital. The Company monitors its level of working capital and working capital ratio to assess its ability to enter into strategic opportunities such as equity investments, royalty financing arrangements, and providing start-up working capital to its existing and future business units.

While the Company has historically issued shares as a component of the consideration for acquisitions, there can be no assurance that the Company will be able to continue to finance strategic opportunities via the issuance of shares or debt. Management will continue to monitor and assess its acquisition activities to ensure that operating requirements are met over the next twelve months.

At January 31, 2020 and July 31, 2019, the Company had the following liquidity related financial information:

	January 31, 2020	July 31, 2019
Cash	\$ 9,144,470	\$ 17,613,900
Liquid assets (1)	\$ 13,988,083	\$ 21,852,243
Quick ratio (2)	16.41	15.29
Working capital	\$ 14,308,812	\$ 22,536,984
Working capital ratio (3)	17.78	16.77
Convertible debt	\$ 10,423,843	\$ 9,879,125

(1) Liquid assets include cash, receivables, and inventory

(2) Quick ratio is defined as liquid assets divided by current liabilities

(3) Working capital ratio is defined as current assets divided by current liabilities

#### Cash flow

Net cash provided by (used in)	Q2 2020	Q2 2019	YTD 2020	YTD 2019
Operating activities from continuing operations	\$ (4,366,155)	\$ (396,885)	\$ (7,931,334)	\$ (1,769,600)
Operating activities from discontinued operations	-	(159,956)	-	(259,859)
Investing activities	(1,550,615)	(6,242,452)	(1,704,285)	(10,195,846)
Financing activities	(72,979)	91,500	1,076,851	15,699,584
Effect of exchange rate changes on cash	261,942	353,970	89,338	281,345
Cash, beginning	14,872,277	15,165,630	17,613,900	5,056,183
Cash, end	\$ 9,144,470	\$ 8,811,807	\$ 9,144,470	\$ 8,811,807

#### Review of cash flow Q2 2020 compared to Q2 2019:

Cash used in operating activities from continuing operations was \$4,366,155, compared to \$396,885 during Q2 2019:

- Net loss from continuing operations was \$6,421,360, compared to \$2,939,928 during Q2 2019. Included in net loss are non-cash items of \$1,336,511, compared to \$2,433,928 for Q2 2019.

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- Movements in inventory and biological assets increased cash by \$477,659, compared to \$681,837 during Q2 2019.
- Movements in receivables increased cash by \$8,061, compared to a decrease of \$255,835 during Q2 2019.
- Movements in prepaid expenses and deposits increased cash by \$219,989, compared to a decrease of \$228,600 during Q2 2019.
- Movements in accounts payable and accrued liabilities increased cash by \$12,072, compared to \$1,240,367 during Q2 2019.
- Movements in income taxes payable increased cash by \$913, compared to a decrease of \$1,328,654 during Q2 2019.

Cash used in operating activities from discontinued operations relating to Spire operations was \$nil compared to \$159,677 during Q2 2019. These expenses primarily related to wages and professional fees.

Cash used in investing activities was \$1,550,615, compared to \$6,242,452 during Q2 2019, as a result of:

- Expenditures on property and equipment of \$1,550,615, compared to \$4,817,046 in Q2 2019. The majority of cash spent during the period was related to AMA's 63,000 square foot cultivation facility and 12,160 square foot production facility in Nevada.
- Movements in restricted cash increased cash by \$nil, compared to \$1,425,406 during Q2 2019.

Cash used in financing activities was \$72,979, compared to cash provided by financing activities of \$91,500 during Q2 2019:

- Common shares issued pursuant to exercises of stock options increased cash by \$nil, compared to \$54,000 in Q2 2019.
- Common shares issued pursuant to exercises of warrants increased cash by \$nil, compared to \$37,500 during Q2 2019.
- Repayment of lease liability, resulting from the adoption of IFRS 16, decreased cash by \$72,979, compared to \$nil during Q2 2019.

#### Review of cash flow YTD 2020 compared to YTD 2019:

Cash used in continuing operating activities was \$7,931,334, compared to \$1,769,600 during YTD 2019:

- Net loss from continuing operations was \$10,237,658, compared to \$5,886,690 during YTD 2019. Included in net loss are non-cash items of \$2,554,203, compared to \$4,300,127 for YTD 2019.
- Movements in inventory and biological assets decreased cash by \$494,534, compared to \$5,651 during YTD 2019.
- Movements in accounts receivables decreased cash by \$83,125, compared to \$474,207 during YTD 2019.
- Movements in prepaid expenses increased cash by \$1,091,434, compared to decreasing cash by \$194,384 during YTD 2019.
- Movements in accounts payable and accrued liabilities decreased cash by \$762,567, compared to increasing cash by \$1,631,540 during YTD 2019.
- Movements in income tax payable increased cash by \$913, compared to decreasing cash by \$1,185,335 during YTD 2019.

Cash used in operating activities from discontinued operations relating to Spire operations was \$nil, compared to \$259,859 during YTD 2019. These expenses primarily related to wages and professional fees.

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### MANAGEMENT DISCUSSION AND ANALYSIS

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Cash used in investing activities was \$1,704,285, compared to \$10,195,846 during YTD 2019, as a result of:

- Expenditures on property and equipment of \$1,704,285, compared to \$9,698,835 in YTD 2019. The majority of cash spent during the period was related to AMA's 67,750 square foot cultivation facility and 12,160 square foot production facility in Nevada.
- Movements in restricted cash is \$nil, compared to decreasing cash by \$497,011 during YTD 2019.

Cash provided by financing activities was \$1,076,851, compared to \$15,699,584 during YTD 2019:

- Common shares issued pursuant to exercises of stock options increased cash by \$12,000, compared to \$74,000 during YTD 2019.
- Common shares issued pursuant to exercises of warrants and agent options increased cash by \$1,181,806, compared to \$43,597 during YTD 2019.
- The Company raised \$nil through the issuance of convertible debentures, compared to \$15,581,987 during YTD 2019.
- Repayment of lease liability, resulting from the adoption of IFRS 16, decreased cash by \$116,955, compared to \$nil during YTD 2019.

### Capital Resources

The capital of the Company consists of consolidated equity, notes payable, and convertible debentures, net of cash.

	January 31, 2020	July 31, 2019
Equity	\$ 29,456,453	\$ 37,188,404
Convertible debentures	10,423,843	9,879,125
	<b>39,880,296</b>	47,067,529
Less: cash	<b>(9,144,470)</b>	(17,613,900)
	<b>\$ 30,735,826</b>	\$ 29,453,629

The board of directors of the Company has overall responsibility for the establishment and oversight of the Company's risk management policies on an annual basis. The Company's board of directors identifies and evaluates the Company's financial risks and is charged with the responsibility of establishing controls and procedures to ensure financial risks are mitigated.

The Company's objectives when managing capital are to pursue and complete the identification and evaluation of assets, properties or businesses with a view to acquisition. The Company does not have any externally imposed capital requirements to which it is subject.

The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new common shares or adjust the amount of cash.

The Company's investment policy is to invest excess cash in investment instruments at high credit, quality financial institutions with terms to maturity selected with regards to the expected time of expenditures from continuing operations.

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#### Dividends

No dividends have been declared or paid by the Company in any of the periods presented above. The Company does not anticipate declaring or paying any dividends on its common shares in the foreseeable future.

#### Outstanding share data

The authorized capital of the Company consists of an unlimited number of common shares without par value. The Company had the following securities outstanding as at the date of this MD&A:

Type of Security	At January 31, 2020	At the date of this MD&A
Common Shares	285,478,539	285,478,539
Stock Options	22,341,666	22,341,666
Warrants	50,870,566	50,870,566
Agent Options	2,191,112	2,191,112
Convertible debentures - \$0.45 conversion	\$12,432,007	\$12,432,007

As at January 31, 2020, the Company has issued various warrants and stock options as summarized below:

Description of security	Number	Exercise price	Expiry date
Warrants	10,000,000	\$ 0.50	March 14, 2021
Warrants	1,000,000	0.53	March 28, 2021
Warrants	39,220,566	0.65	September 14, 2021
Warrants	650,000	0.37	June 13, 2022
	<b>50,870,566</b>	<b>\$ 0.61</b>	
Stock options	237,500	\$ 0.50	November 14, 2020
Stock options	37,500	0.64	January 8, 2021
Stock options	500,000	0.45	May 31, 2021
Stock options	7,835,000	0.55	October 5, 2021
Stock options	5,531,666	0.15	June 13, 2022
Stock options	6,800,000	0.35	August 15, 2022
Stock options	1,300,000	0.65	February 15, 2023
Stock options	100,000	0.55	May 2, 2024
	<b>22,341,666</b>	<b>\$ 0.39</b>	
Agent Options	2,191,112	\$ 0.45	September 14, 2021
	<b>2,191,112</b>	<b>\$ 0.45</b>	

#### NON-GAAP MEASURES

Earnings before interest, taxes, depreciation and amortization ("EBITDA") and Adjusted EBITDA are non-GAAP financial measures and accordingly they are not earnings measures recognized by IFRS and do not carry standard prescribed significance. Moreover, our method for calculating Adjusted EBITDA may differ from that used by other companies using the same designation.

Accordingly, we caution readers that Adjusted EBITDA should not be substituted for determining net income (loss) as an indicator of operating results or as a substitute for cash flows from operating and investing activities. Management believes that, in addition to conventional measures prepared in accordance with

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GAAP, certain investors use this information to evaluate the Company's performance and ability to generate cash flow. Accordingly, presentation of these measures is to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP.

The following table provides a reconciliation of the EBITDA loss and Adjusted EBITDA loss to the consolidated financial statements:

	Q2 2020	Q2 2019	YTD 2020	YTD 2019
Net loss for the period	\$ (6,421,360)	\$ (2,926,982)	\$ (10,237,658)	\$ (6,146,549)
Add (subtract):				
Interest expense	634,232	559,487	1,302,140	755,843
Accretion expense	284,206	310,525	560,733	1,616,767
Depreciation	451,363	(116,368)	940,933	755,843
Deferred income tax recovery	-	(1,328,654)	-	(1,185,335)
<b>EBITDA loss</b>	<b>(5,051,559)</b>	<b>(3,501,992)</b>	<b>(7,433,852)</b>	<b>(4,203,431)</b>
Share-based compensation	230,042	234,076	784,636	613,761
Loss from discontinued operations	-	(159,956)	-	(259,859)
<b>Adjusted EBITDA loss</b>	<b>\$ (4,821,517)</b>	<b>\$ (3,427,872)</b>	<b>\$ (6,649,216)</b>	<b>\$ (3,849,529)</b>

### OFF-BALANCE SHEET ARRANGEMENTS

The Company has not entered into any off-balance sheet arrangements such as guarantee contracts, contingent interests in assets transferred to unconsolidated entities, derivative financial obligations or arrangements with respect to any obligations under a variable interest equity arrangement. The Company has no off-balance sheet arrangements.

### RELATED PARTY TRANSACTIONS

Key management personnel include those persons having the authority and responsibility of planning, directing and executing the activities of the Company. The Company has determined that its key management personnel consist of executive and non-executive members of the Company's Board of Directors and corporate officers.

Key management personnel and Director compensation during the three and six months ended January 31, 2020 and 2019, were as follows:

	Three months ended		Six months ended	
	2020	2019	2020	2019
Management and consulting fees	\$ 353,999	\$ 280,774	\$ 578,916	\$ 547,834
Director fees	27,000	-	50,000	-
Interest expense – notes payable	-	-	170,752	-
Share-based payments	148,909	80,414	606,757	728,462
	<b>\$ 529,908</b>	<b>\$ 361,188</b>	<b>\$ 1,406,425</b>	<b>\$ 1,276,296</b>

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	Three months ended		Six months ended	
	2020	2019	2020	2019
Legal fees - expense	\$ 5,451	\$ 11,828	\$ 12,975	\$ 38,031
Rent	15,000	13,500	32,921	13,500
Wages and benefits	115,245	76,577	279,956	120,885
	\$ 135,696	\$ 101,905	\$ 325,852	\$ 172,416

The Company paid legal fees during the periods presented to a law firm where one of the directors was a partner.

The Company paid rent during the periods presented to a company where one of the directors was an owner.

### INTERNATIONAL FINANCIAL REPORTING STANDARDS

The consolidated financial statements have been prepared in accordance with IFRS as issued by the IASB, effective as of July 31, 2019. The Company's significant accounting policies are described in note 3 of the Company's consolidated financial statements for the years ended July 31, 2019 and 2018.

### CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Company's consolidated financial statements in conformity with IFRS requires management to make estimates based on assumptions about future events that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively in the period in which the estimate is revised. Management has made the following critical judgements and estimates:

#### **Critical judgements in applying accounting policies**

Critical judgements made by management in applying the Company's accounting policies, apart from those involving estimations, that have the most significant effect on the amounts recognized in the Company's consolidated financial statements are as follows:

#### Functional currency

In accordance with IAS 21, The Effects of Changes in Foreign Exchange Rates, the Company determined its functional currency, and its Canadian subsidiaries, to be the Canadian dollar, and the functional currency of its US subsidiaries to be the United States dollar. Such determination involves certain judgements to identify the primary economic environment. The Company reconsiders the functional currency of its subsidiaries if there is a change in events and/or conditions which determine the primary economic environment.

## **1933 INDUSTRIES INC.**

### MANAGEMENT DISCUSSION AND ANALYSIS

For the three and six months ended January 31, 2020 and 2019

(In Canadian dollars, except where noted)

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#### Assessment of indicators of impairment

At the end of each reporting period, the Company assesses whether there are any indicators, from external and internal sources of information, that an asset or cash generating unit ("CGU") may be impaired, thereby requiring adjustment to the carrying value. No impairment indicators were noted as at January 31, 2020.

#### Estimated useful lives and depreciation of property and equipment

Depreciation of property and equipment is dependent upon estimates of useful lives, which are determined through the exercise of judgment. The assessment of any impairment of these assets is dependent upon estimates of recoverable amounts that take into account factors such as economic and market conditions and the useful lives of assets.

#### Business combinations

Judgement is used in determining whether an acquisition is a business combination or an asset acquisition. Estimates are made as to the fair value of assets and liabilities acquired. In certain circumstances, such as the valuation of property and equipment, intangible assets and goodwill acquired, the Company may rely on independent third-party valuers. The determination of these fair values involves a variety of assumptions, including revenue growth rates, expected operating income, and discount rates. The Company measures all the assets acquired and liabilities assumed at their acquisition-date fair values. Non-controlling interests in the acquiree are measured on the basis of the non-controlling interests' proportionate share of the equity in the acquiree's identifiable net assets.

Acquisition-related costs are recognized as expenses in the periods in which the costs are incurred and the services are received (except for the costs to issue debt or equity securities which are recognized according to specific requirements). The excess of the aggregate of (a) the consideration transferred to obtain control, the amount of any non-controlling interest in the acquiree over (b) the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed, is recognized as goodwill as of the acquisition date.

#### Convertible instruments

Convertible notes are compound financial instruments which are accounted for separately by their components: a financial liability and an equity instrument. The financial liability, which represents the obligation to pay coupon interest on the convertible notes in the future, is initially measured at its fair value and subsequently measured at amortized cost. The residual amount is accounted for as an equity instrument at issuance. The identification of convertible notes components is based on interpretations of the substance of the contractual arrangement and therefore requires judgment from management. The separation of the components affects the initial recognition of the convertible debenture at issuance and the subsequent recognition of interest on the liability component.

The determination of the fair value of the liability is also based on a number of assumptions, including contractual future cash flows, discount rates and the presence of any derivative financial instruments.

#### Revenue recognition as a result of adopting IFRS 15

##### *Determination of performance obligations*

The Company applied judgement to determine if a good or service that is promised to a customer is distinct based on whether the customer can benefit from the good or service on its own or together with other readily available resources and whether the good or service is separately identifiable. Based on these criteria, the Company determined the primary performance obligation relating to its sales contracts is the delivery of product to its clients.



## **1933 INDUSTRIES INC.**

### MANAGEMENT DISCUSSION AND ANALYSIS

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#### *Transfer of control*

Judgement is required to determine when transfer of control occurs relating to the sale of the Company's services to its clients. Management based its assessment on a number of indicators of control, which include, but are not limited to whether the Company has present right of payment, and whether the physical possession of the goods, significant risks and rewards and legal title have been transferred to the customer.

#### **Key sources of estimation uncertainty**

Significant assumptions about the future and other major sources of estimation uncertainty at the end of the reporting period that may result in a material adjustment to the carrying amounts of the Company's assets and liabilities are as follows:

##### Biological assets and inventory

In calculating the value of the biological assets and inventory, management is required to make a number of estimates, including estimating the stage of growth of the cannabis up to the point of harvest, harvesting costs, selling costs, sales price, wastage and expected yields for the cannabis plant. In calculating final inventory values, management is required to determine an estimate of spoiled or expired inventory and compares the inventory cost to estimated net realizable value.

##### Impairment of long-lived assets

Long-lived assets, including property and equipment, are reviewed for impairment at each statement of financial position date or whenever events or changes in circumstances indicate that the carrying amount of an asset exceeds its recoverable amount. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or group of assets ("CGU"). The recoverable amount of an asset or a CGU is the higher of its fair value, less costs to sell, and its value in use. If the carrying amount of an asset exceeds its recoverable amount, an impairment charge is recognized immediately in profit or loss by the amount by which the carrying amount of the asset exceeds the recoverable amount. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the lesser of the revised estimate of recoverable amount, and the carrying amount that would have been recorded had no impairment loss been recognized previously.

##### Current and deferred taxes

The Company's provision for income taxes is estimated based on the expected annual effective tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The current and deferred components of income taxes are estimated based on forecasted movements in temporary differences.

Changes to the expected annual effective tax rate and differences between the actual and expected effective tax rate and between actual and forecasted movements in temporary differences will result in adjustments to the Company's provision for income taxes in the period changes are made and/or differences are identified.

In assessing the probability of realizing income tax assets recognized, management makes estimates related to expectations of future taxable income, applicable tax planning opportunities, expected timing of reversals of existing temporary differences and the likelihood that tax positions taken will be sustained upon examination by applicable tax authorities. In making its assessments, management gives additional weight to positive and negative evidence that can be objectively verified. Estimates of future taxable income are based on forecasted cash flows from operations and the application of existing tax laws in each jurisdiction.

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Forecasted cash flows from operations based on production and customer demand are internally developed and reviewed by management. Weight is attached to tax planning opportunities that are within the Company's control, and are feasible and implementable without significant obstacles.

The likelihood that tax positions taken will be sustained upon examination by applicable tax authorities is assessed based on individual facts and circumstances of the relevant tax position evaluated in light of all available evidence.

Where applicable tax laws and regulations are either unclear or subject to ongoing varying interpretations, it is reasonably possible that changes in these estimates can occur that materially affect the amounts of income tax assets recognized. At the end of each reporting period, the Company reassesses unrecognized income tax assets.

#### Equity-settled share-based payments

The Company utilizes the Black-Scholes Option Pricing Model ("Black-Scholes") to estimate the fair value of stock options granted to directors, officers, employees, consultants and charities.

The use of Black-Scholes requires management to make various estimates and assumptions that impact the value assigned to the stock options including the forecast future volatility of the stock price, the risk-free interest rate, dividend yield and the expected life of the stock options. Any changes in these assumptions could have a material impact on the Share-based compensation calculation value, however the most significant estimate is the volatility. Expected future volatility can be difficult to estimate as the Company has a limited operating history and is in an emerging industry.

Due to the emerging nature of the industry, volatility estimates require significant estimates. The Company estimated volatility based on historic share prices of companies with significant operating history in the cannabis industry. Historical volatility is not necessarily indicative of future volatility. The expected life of stock options was determined based on the estimate that they would be exercised evenly over their term.

#### Contingencies

Due to the nature of the Company's operations, various legal and tax matters can arise from time to time. In the event that management's estimate of the future resolution of these matters changes, the Company will recognize the effects of the changes in its consolidated financial statements for the period in which such changes occur.

#### Identifying whether a contract includes a lease

IFRS 16 applies a control model to the identification of leases, distinguishing between a lease and a service contract on the basis of whether the customer controls the asset. The Company had to apply judgment on certain factors, including whether the supplier has substantive substitution rights, does the Company obtain substantially all of the economic benefits and who has the right to direct the use of that asset.

#### Estimate of lease term

When the Company recognizes a lease, it assesses the lease term based on the conditions of the lease and determines whether it will extend the lease at the end of the lease contract or exercise an early termination option. As it is not reasonably certain that the extension or early termination options will be exercised, the Company determined that the term of its leases are the lesser of original lease term or the life of the mine. This significant estimate could affect future results if the Company extends the lease or exercises an early termination option.

## **1933 INDUSTRIES INC.**

### **MANAGEMENT DISCUSSION AND ANALYSIS**

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#### **CHANGES IN ACCOUNTING STANDARDS**

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The accounting policies applied in the preparation of the Company's annual consolidated financial statements for the years ended July 31, 2019 and 2018, are consistent with new standards and amendments to standards, except for the following:

The Company has initially adopted IFRS 16, *Leases* from August 1, 2019. IFRS 16 eliminates the classification of leases as either operating leases or finance leases as is required by IAS 17 and, instead, introduces a single lessee accounting model.

The Company adopted IFRS 16 using the modified retrospective approach on August 1, 2019. Under this method, the cumulative effect of initially applying the standards is recognized in retained earnings at August 1, 2019. Accordingly, the comparative information presented for 2019 has not been restated and is presented as previously reported under IAS 17 and related interpretations.

The impact of adoption is further noted in note 3 to the January 31, 2020 condensed interim consolidated financial statements.

#### **RISKS AND UNCERTAINTIES**

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For a detailed listing of the risk factors faced by the Company, please refer to the Company's MD&A for the year ended July 31, 2019.